

4S

AND ITS RELATED PARTIES

[Formerly known as Sathya Sai Social Service (Singapore)]

[UEN: S96SS0160E]

[IPC No: IPC000246]

(Registered Under the Societies Act 1966 in the Republic of Singapore)

COMBINED FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

Audit Alliance LLP

Public Accountants and Chartered Accountants Singapore

4S

AND ITS RELATED PARTIES

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COMBINED FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

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4S AND ITS RELATED PARTIES

[Formerly known as Sathya Sai Social Service (Singapore)]

(Registered Under the Societies Act 1966 in the Republic of Singapore)

STATEMENT BY THE EXECUTIVE COMMITTEE

For the financial year ended 31 March 2025

In our opinion:

- [a] the combined financial statements of 4S *[Formerly known as Sathya Sai Social Service (Singapore)]* (the “Society”) and its related entities (collectively the “Combined Group”) are properly drawn up in accordance with the provisions of the Societies Act 1966, Charities Act 1994 and other relevant regulations (the “Charities Act and Regulations”) and Financial Reporting Standards in Singapore (“FRSs”) so as to give a true and fair view of the financial position of the Combined Group as at **31 March 2025** and of the financial performance, changes in funds and cash flows of the Combined Group for the financial year ended on that date;
- [b] at the date of this statement, there are reasonable grounds to believe that the Combined Group will be able to pay its debts as and when they fall due within the next financial year; and
- [c] nothing came to our notice that caused us to believe that the receipts, expenditure, and investment of monies by the Combined Group during the financial year have not been in accordance with the provisions of the Act.

The Executive Committee, comprising the following, authorised the issue of these combined financial statements on

President	Mr. Ho Poh Kong
Vice President I	Prof. Hsu Pon Poh
Vice President II	Mr. Siu Yow Wee
Honorary Secretary	Mr. Seng Chun Guan
Assistant Honorary Secretary	Ms. Lim Yen Ping Joyce
Honorary Treasurer	Ms. Goh Chiew Mei
Assistant Honorary Treasurer	Mr. Sowaran Singh
Committee Member	Ms. Chan Yann Lin
Committee Member	Ms. Mabel Goh Mui Ngim
Committee Member	Assoc. Prof. Jagadesan Raghuram
Committee Member	Mr. Tay Zi Yang

For and on behalf of the Executive Committee,



Mr. Ho Poh Kong
President



Ms. Goh Chiew Mei
Honorary Treasurer

Singapore, **26 SEP 2025**

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF 4S AND ITS RELATED PARTIES

[Formerly known as Sathya Sai Social Service (Singapore)]

(Registered Under the Societies Act 1966 in the Republic of Singapore)

For the financial year ended 31 March 2025

Report on the Audit of the Combined Financial Statements

Opinion

We have audited the combined financial statements of 4S *[Formerly known as Sathya Sai Social Service (Singapore)]* (the "Society") and its related entities (the "Combined Group") which comprise the combined statement of financial position of the Combined Group as at **31 March 2025**, and the combined statement of comprehensive income, combined statements of changes in funds and combined statement of cash flows for the financial year then ended, and notes to the combined financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying combined financial statements are properly drawn up in accordance with the provisions of the Societies Act 1966 (the "Societies Act"), Charities Act 1994 and other relevant regulations (the "Charities Act and Regulations") and Financial Reporting Standards in Singapore ("FRSs") so as to give a true and fair view of the financial position of the Combined Group as at **31 March 2025**, and of the financial performance, and changes in funds and cash flows of the Combined Group for the financial year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing (SSAs). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Combined financial statements section of our report. We are independent of the Combined Group in accordance with the Accounting and Corporate Regulatory Authority (ACRA) Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities (ACRA Code) together with the ethical requirements that are relevant to our audit of the combined financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

The Management is responsible for the other information. The other information comprises the Statement by Executive Committee included in page 1.

Our opinion on the combined financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the combined financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the combined financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF 4S AND ITS RELATED PARTIES

[Formerly known as Sathya Sai Social Service (Singapore)]

(Registered Under the Societies Act 1966 in the Republic of Singapore)

For the financial year ended 31 March 2025

Responsibilities of the Management and Executive Committee for the Combined Financial Statements

The Management is responsible for the preparation and fair presentation of these combined financial statements in accordance with the provisions of the Societies Act, Charities Act and Regulations and FRSs, and for such internal control as the Management determines is necessary to enable the preparation of combined financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the combined financial statements, the Management is responsible for assessing the Combined Group's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the Management either intends to liquidate the Combined Group or to cease operations, or has no realistic alternative but to do so.

The Executive Committee responsibilities include overseeing the Combined Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Combined Financial Statements

Our objectives are to obtain reasonable assurance about whether the combined financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these combined financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the combined financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Combined Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Combined Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the combined financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Combined Group to cease to continue as a going concern.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF 4S AND ITS RELATED PARTIES

[Formerly known as Sathya Sai Social Service (Singapore)]

(Registered Under the Societies Act 1966 in the Republic of Singapore)

For the financial year ended 31 March 2025

Auditor's Responsibilities for the Audit of the Combined Financial Statements (continued)

- Evaluate the overall presentation, structure and content of the combined financial statements, including the disclosures, and whether the combined financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Executive Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In our opinion:

- (a) the accounting and other records required to be kept by the Combined Group have been properly kept in accordance with the provision of the Societies Regulations enacted under the Societies Act, the Charities Act and Regulations; and
- (b) the fund-raising appeals held during the financial year ended 31 March 2022 have been carried out in accordance with Regulation 6 of the Societies Regulations issued under the Societies Act and proper accounts and other records have been kept of the fund-raising appeal.

During the course of our audit, nothing has come to our attention that causes us to believe that during the year:

- (a) the Combined Group has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- (b) the Combined Group has not complied with the requirements of Regulation 15 of the Charities (Institution of a Public Character) Regulations.

Audit Alliance LLP

Public Accountants and Chartered Accountants

Singapore, **26 SEP 2025**

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COMBINED STATEMENT OF COMPREHENSIVE INCOME

For the financial year ended 31 March 2025

	Note	Restricted funds												Unrestricted funds																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																							
		Care and community silver trust funds				President's challenge funds				Seniors' mobility and enabling funds																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																											
		Donation funds	Food aid programme	Funding from Tote Board	MOH funds	MSF funds	President's challenge funds	Programme funds	Seniors' mobility and enabling funds	Village in Eunus Crescent Life funds	Digital for General funds	Total funds																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																									
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The accompanying notes form an integral part of these financial statements.

[Formerly known as Sathya Sai Social Service (Singapore)]

[IPC No: IPC000246]

(Registered Under the Societies Act 1966 in the Republic of Singapore)

For the financial year ended 31 March 2025

The accompanying notes form an integral part of these financial statements.

[Formerly known as Sathya Sai Social Service (Singapore)]

[IPC No: IPC000246]

COMBINED STATEMENT OF COMPREHENSIVE INCOME

	Care share	Communi- ty silver	Funding from Tote	Food aid program	Donation funds	MOH funds	MSF funds	President's challenge	Programme funds	Seniors' mobility and enabling funds	Village in Eunos Crescent	Digital for Life funds	General funds	Total funds
Note	S\$ 2025	S\$ 2025	S\$ 2025	S\$ 2025	S\$ 2025	S\$ 2025	S\$ 2025	S\$ 2025	S\$ 2025	S\$ 2025	S\$ 2025	S\$ 2025	S\$ 2025	S\$ 2025
Governance and other administrative costs (continued)	-	-	-	-	-	-	-	-	-	-	-	-	-	83
Food and refreshments	-	-	-	-	-	-	-	-	-	-	-	-	-	83
General expenses	-	-	-	-	-	284	2,855	-	-	-	-	-	-	284
Insurance	-	-	-	-	-	328	6,138	-	-	-	-	-	-	574
License fees	-	-	-	-	-	-	250	-	-	-	-	-	-	-
(Gain)/Loss on disposal of property, plant and equipment	-	-	-	-	-	-	(3,000)	-	-	-	-	-	-	250
Purchase of low value assets being expensed	-	2,762	428	-	-	16,705	48,701	-	-	2,650	-	2,452	36,961	(3,000)
Maintenance of building	-	-	-	-	-	31,604	7,285	-	-	-	-	-	-	-
Maintenance of equipment	-	-	-	-	-	13,754	50,613	-	-	-	-	-	4,869	38,889
Maintenance of vehicle	-	-	-	-	-	-	39,436	-	-	-	-	-	-	69,236
Maintenance building & project pest control	-	-	-	-	-	-	-	-	-	-	-	-	-	39,436
Management fee	-	-	-	-	-	-	-	-	-	-	-	-	42,579	42,579
Meeting refreshments	-	-	-	-	-	47,313	1,756,496	-	-	-	-	-	113,284	1,917,093
Printing and stationery	-	-	-	-	-	96	3,309	-	-	-	-	-	39	3,444
Professional fees	-	380	-	-	-	3,063	17,372	115	-	-	-	-	6,967	27,897
Rental of equipment	-	-	-	-	-	4,816	778,314	-	-	-	-	-	215,225	998,355
Rental of premises	-	-	-	-	-	1,805	-	-	-	-	-	-	514	2,319
Service charges for premises	-	-	-	-	-	-	-	-	-	-	-	-	1,825	1,825
	-	-	-	-	-	4,837	-	-	-	-	-	-	2,196	7,033

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4S AND ITS RELATED ENTITIES

[Formerly known as Sathya Sai Social Service (Singapore)]

[UEN: S96SS0160E]

[IPC No: IPC000246]

(Registered Under the Societies Act 1966 in the Republic of Singapore)

COMBINED STATEMENT OF COMPREHENSIVE INCOME

For the financial year ended 31 March 2025

	Note	Restricted funds												Unrestricted funds											
		Care and community share funds						Seniors' Village in Eunus Crescent Life funds						General funds											
		S\$	2025	Donation funds S\$	2025	Food aid programme S\$	2025	Funding from Tote Board S\$	2025	MOH funds S\$	2025	MSF funds S\$	2025	President's challenge S\$	2025	Programme funds S\$	2025	enabling funds S\$	2025	Digital for Life funds S\$	2025	General funds S\$	2025	Total funds S\$	2025
Governance and other administrative costs (continued)																									
Staff costs	6	-	7,095	-	-	-	-	-	-	-	429,004	-	-	-	-	-	-	-	-	-	-	-	1,092,649	1,528,748	
Subscription fees		-	-	-	-	-	-	-	2,562	-	18,968	-	-	-	-	-	-	-	-	-	-	-	19,808	41,338	
Supplies and materials		-	-	-	-	-	-	-	-	-	39,473	-	-	-	-	-	-	-	-	-	-	-	1,003	40,476	
Telecommunications		-	-	-	-	-	-	-	4,901	-	18,454	-	-	-	-	-	-	-	-	-	-	-	2,040	25,395	
Transportation		-	-	-	-	-	-	-	1,499	-	10,415	-	-	-	-	-	-	-	-	-	-	-	4,603	16,517	
Utilities		-	-	-	-	-	-	-	12,285	-	882,840	-	-	-	-	-	-	-	-	-	-	-	18,796	913,921	
Volunteer management		-	-	-	-	-	-	-	1,330	-	-	-	-	-	-	-	-	-	-	-	-	-	9,092	10,422	
Finance costs	7	-	-	-	-	-	-	-	2,199	-	14	-	-	-	-	-	-	-	-	-	-	-	1,868	4,081	
TOTAL EXPENDITURE																									
Gross transfers between funds																									
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NET MOVEMENT IN FUNDS																									

The accompanying notes form an integral part of these financial statements.

4S AND ITS RELATED ENTITIES

[Formerly known as Sathya Sai Social Service (Singapore)]

[UEN: S96SS0160E]

[IPC No: IPC000246]

(Registered Under the Societies Act 1966 in the Republic of Singapore)

COMBINED STATEMENT OF COMPREHENSIVE INCOME

For the financial year ended 31 March 2025

	Note	Restricted funds				Seniors' mobility and enabling funds				Unrestricted funds			
		Community		Funding from Tote Board		President's challenge funds		Village in Eunus Crescent		Digital for Life funds		General funds	
		Care and share funds	Donation funds	Food aid programme	MOH funds	MSF funds	Programme funds	Seniors' mobility and enabling funds	S\$	S\$	S\$	S\$	S\$
		2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024
INCOME													
Voluntary income	4												
Donations		-	331,736	6,745	-	-	-	-	-	-	-	-	338,481
Financial assistance scheme		-	-	-	-	-	-	2,456	-	-	-	-	2,456
Government grant		-	-	-	26,191	-	68,783	-	-	13,846	-	-	108,820
Government subvention		-	-	-	395,914	15,101,474	-	-	156,316	-	-	1,174,852	16,828,556
		-	331,736	6,745	422,105	15,101,474	68,783	2,456	156,316	13,846	-	1,174,852	17,278,313
Income from charitable activities													
SPICE fees		-	-	-	-	-	-	-	-	-	-	202,571	202,571
Other income													
CST matching grant		-	-	-	-	-	-	-	-	-	-	-	133,863
Management Income		-	-	-	-	-	-	-	-	-	-	1,410,158	1,410,158
Other income (continued)													

The accompanying notes form an integral part of these financial statements.

4S AND ITS RELATED ENTITIES

[Formerly known as Sathya Sai Social Service (Singapore)]

[UEN: S96SS0160E]

[IPC No: IPC000246]

(Registered Under the Societies Act 1966 in the Republic of Singapore)

COMBINED STATEMENT OF COMPREHENSIVE INCOME

For the financial year ended 31 March 2025

	Note	Restricted funds										Unrestricted funds							
		Community silver trust funds		Donation funds	Food aid programme	Funding from Tote Board	MOH funds	MSF funds	President's challenge	Programme funds	Seniors' mobility and enabling funds	Village in Eunus Crescent	Digital for Life funds	General funds	Total funds				
		S\$ 2024	S\$ 2024	S\$ 2024	S\$ 2024	S\$ 2024	S\$ 2024	S\$ 2024	S\$ 2024	S\$ 2024	S\$ 2024	S\$ 2024	S\$ 2024	S\$ 2024	S\$ 2024				
Miscellaneous income		-	-	-	-	-	-	-	-	-	21,840	-	-	-	1,836	-	23,654	47,330	
Other income – government subvention		-	-	-	-	-	-	-	-	-	42	570,846	-	-	-	150	-	478,413	1,049,451
			133,863								42	592,686	-	-	-	1,986	-	1,912,225	2,640,802
TOTAL INCOME			133,863	331,736	6,745	-	422,147	15,694,160	68,783	2,456	158,302	13,846	3,289,648	20,121,686					
LESS:																			
EXPENDITURE																			
Costs of charitable activities																			
Health screening expenses			-	-	-	-	-	-	-	-	13,105	-	-	-	-	-	-	-	13,105
Kitchen utilities and equipment			-	-	-	-	-	-	-	-	383	-	-	-	-	-	-	-	383
Programme management expenses	5		-	15,045	1,069	-	7,497	2,205,468	-	-	-	-	-	-	-	-	657,614	2,886,693	
Staff costs	6		28,915	-	3,877	-	197,956	8,314,903	-	-	-	108,721	9,337	359,728	9,023,437				
			-	15,045	4,946	-	205,453	10,533,859	-	-	-	108,721	9,337	1,017,342	11,923,618				

The accompanying notes form an integral part of these financial statements.

4S AND ITS RELATED ENTITIES

[Formerly known as Sathya Sai Social Service (Singapore)]

[UEN: S96SS0160E]

[IPC No: IPC000246]

(Registered Under the Societies Act 1966 in the Republic of Singapore)

COMBINED STATEMENT OF COMPREHENSIVE INCOME

For the financial year ended 31 March 2025

	Note	Restricted funds										Seniors' mobility and enabling funds				Unrestricted funds									
		Community care and silver trust funds		Donation funds		Food aid programme		Funding from Tole Board		MOH funds		MSF funds		President's challenge funds		Programme funds		Village in Eunus Crescent		Digital for Life funds		General funds		Total funds	
		S\$ 2024	S\$ 2024	S\$ 2024	S\$ 2024	S\$ 2024	S\$ 2024	S\$ 2024	S\$ 2024	S\$ 2024	S\$ 2024	S\$ 2024	S\$ 2024	S\$ 2024	S\$ 2024	S\$ 2024	S\$ 2024	S\$ 2024	S\$ 2024	S\$ 2024	S\$ 2024	S\$ 2024	S\$ 2024	S\$ 2024	S\$ 2024
Governance and other administrative costs																									
Accounting fees		-																					149,804	149,804	
Advertisement														2,928									23,055	25,983	
Bank charges													47	1,155									192	1,394	
BJP Expenses														33,574										33,574	
Corporate communication																									
Depreciation of property, plant and equipment	8			51,726																			47,854	47,854	
General expenses													22,999	144,525									41,756	261,006	
Insurance													849	110									928	1,887	
Loss on disposal of property, plant and equipment																							567	9,919	
Purchase of low value assets being expensed																									210
Governance and other				1,659									9,050	196,760									34,564	244,809	

The accompanying notes form an integral part of these financial statements.

4S AND ITS RELATED ENTITIES

[Formerly known as Sathya Sai Social Service (Singapore)]

[UEN: S96SS0160E]

[IPC No: IPC000246]

(Registered Under the Societies Act 1966 in the Republic of Singapore)

COMBINED STATEMENT OF COMPREHENSIVE INCOME

For the financial year ended 31 March 2025

	Note	Community				Funding from		Restricted funds								Seniors' mobility and enabling funds		Village in Eunoo Crescent		Digital for Life funds		General funds		Total funds	
		Care and share funds		silver trust funds		Food aid programme		Donation funds		MOH funds		MSF funds		President's challenge funds		Programme funds		S\$		S\$		S\$		S\$	
		2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024
administrative costs (continued)																									
Maintenance of building		-	-	-	-	-	-	-	-	30,122	-	10,353	-	-	-	-	-	-	-	-	-	-	38,071	-	78,546
Maintenance of equipment		-	-	-	-	-	-	-	-	17,858	-	37,072	-	-	-	-	-	-	-	-	-	-	12,685	-	67,615
Maintenance of vehicle		-	-	-	-	-	-	-	-	-	-	51,468	-	-	-	-	-	-	-	-	-	-	-	-	51,468
Management fee		-	-	-	-	-	-	-	-	34,041	-	1,283,567	-	-	-	-	-	-	-	-	-	-	92,550	-	1,410,158
Meeting refreshments		-	-	-	-	-	-	-	-	-	-	1,283	-	-	-	-	-	-	-	-	-	-	3,531	-	4,814
Printing and stationery		-	20	-	-	-	-	-	-	1,117	-	19,320	-	-	-	-	-	-	51	-	-	-	2,663	-	23,171
Professional Fees		-	-	-	-	-	-	-	-	4,880	-	805,067	-	-	-	-	-	-	-	-	-	-	125,252	-	935,199
Rental of Equipment		-	-	-	-	-	-	-	-	1,665	-	-	-	-	-	-	-	-	-	-	-	-	510	-	2,175
Rental of Premises		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,521	-	1,521
Service Charges for Premises		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Governance and other administrative costs (continued)		-	-	-	-	-	-	-	-	4,523	-	-	-	-	-	-	-	-	-	-	-	-	2,046	-	6,569
Staff Costs	8	-	-	-	-	-	-	-	-	-	-	458,608	-	-	-	-	-	-	-	-	-	-	736,772	-	1,195,380
Subscription Fees		-	446	-	-	-	-	-	-	7,868	-	32,937	-	-	-	-	-	-	-	-	-	-	19,272	-	60,523
Supplies and Materials		-	-	-	-	-	-	-	-	-	-	53,989	-	-	-	-	-	-	-	-	-	-	389	-	54,378

The accompanying notes form an integral part of these financial statements.

4S AND ITS RELATED ENTITIES

[Formerly known as Sathya Sai Social Service (Singapore)]

[UEN: S96SS0160E]

[IPC No: IPC000246]

(Registered Under the Societies Act 1966 in the Republic of Singapore)

COMBINED STATEMENT OF COMPREHENSIVE INCOME

For the financial year ended 31 March 2025

	Note	Restricted funds						Seniors' mobility and enabling funds			Unrestricted funds		
		Care and share funds			Community silver trust funds			Funding from Tote Board			Restricted funds		
		S\$	2024		S\$	2024		S\$	2024		S\$	2024	
Telecommunications		-	-	-	-	-	-	-	-	-	-	-	-
Transportation		-	-	-	-	-	-	-	-	-	-	-	-
Utilities		-	-	-	-	-	-	-	-	-	-	-	-
Volunteer Management		-	-	-	-	-	-	-	-	-	-	-	-
Finance Costs	7	-	-	-	-	-	-	-	-	-	-	-	-
Return of unutilised grants		-	-	-	-	-	-	-	-	-	-	-	-
TOTAL		-	-	-	-	-	-	-	-	-	-	-	-
EXPENDITURE		-	-	-	-	-	-	-	-	-	-	-	-
Net (deficit)/ surplus for the year		-	-	-	-	-	-	-	-	-	-	-	-
Total funds brought forward		(810)	142,104	588,733	13,023	(129,060)	574,009	8,090,632	(2,970)	107,650	150,665	73,842	-
Total funds carried forward		(810)	193,201	905,424	14,822	(129,060)	635,908	8,938,902	65,813	107,650	150,345	122,333	4,509

The accompanying notes form an integral part of these financial statements.

4S AND ITS RELATED ENTITIES*[Formerly known as Sathya Sai Social Service (Singapore)]*

[UEN: S96SS0160E]

[IPC No: IPC000246]

(Registered Under the Societies Act 1966 in the Republic of Singapore)

COMBINED STATEMENT OF FINANCIAL POSITION*As at 31 March 2025*

	Note	2025 S\$	2024 S\$
ASSETS			
Non-current assets			
Property, plant and equipment	8	1,078,378	855,457
Current assets			
Amount due from related parties	9	1,519,659	5,467,564
Other receivables	10	2,918,056	2,230,519
Cash and cash equivalents	11	13,719,453	12,227,262
Total current assets		18,157,168	19,925,345
TOTAL ASSETS		19,235,546	20,780,802
LIABILITIES			
Non-current liabilities			
Lease liabilities	12	126,688	176,652
Total non-current liabilities		126,688	176,652
Current liabilities			
Amount due to related parties	9	1,519,659	5,467,564
Trade payables	13	545,002	466,202
Other payables	14	1,906,665	1,839,467
Lease liabilities	12	42,627	35,604
Total current liabilities		4,013,953	7,808,837
TOTAL LIABILITIES		4,140,641	7,985,489
NET ASSETS		15,094,905	12,795,313
FUNDS			
RESTRICTED FUNDS			
Digital for Life funds	26	(7,954)	4,509
Care and share funds	15	-	(810)
Community silver trust funds	16	191,535	193,201
Donation funds	17	843,744	905,424
Food aid programme	18	14,822	14,822
Funding from Tote Board	19	-	(129,060)
MOH funds	20	644,544	635,908
MSF funds	21	10,914,024	8,938,902
President's challenge	22	44,613	65,813
Programme funds	23	107,650	107,650
Seniors' mobility and enabling funds	24	149,636	150,345
Village in Eunus Crescent	25	120,395	122,333
		13,023,009	11,009,037
UNRESTRICTED FUNDS			
General funds	27	2,071,896	1,786,276
TOTAL FUNDS		15,094,905	12,795,313

The accompanying notes form an integral part of these financial statements.

4S AND ITS RELATED ENTITIES

[Formerly known as Sathya Sai Social Service (Singapore)]

[UEN: S96SS0160E]

[IPC No: IPC000246]

(Registered Under the Societies Act 1966 in the Republic of Singapore)

COMBINED STATEMENT OF CHANGES IN FUNDS

For the financial year ended 31 March 2025

	Restricted funds										Unrestricted funds		
	Care and share funds	Community silver trust funds	Donation funds	Food aid programme	Funding from Tote Board	MOH funds	MSF funds	President's challenge funds	Seniors' mobility and enabling funds	Village in Eunus Crescent	Digital for Life funds	General funds	Total funds
	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$
Balance at 31 March 2023	(810)	142,104	588,733	13,023	(129,060)	574,009	8,090,632	(2,970)	107,650	150,665	73,842	-	883,796
Net (deficit)/surplus for the year	-	51,097	316,691	1,799	-	61,899	848,270	68,783	-	(320)	48,491	4,509	902,480
Balance at 31 March 2024	(810)	193,201	905,424	14,822	(129,060)	635,908	8,938,902	65,813	107,650	150,345	122,333	4,509	1,786,276
Net (deficit)/surplus for the year	-	(1,666)	149,519	-	-	8,636	1,764,733	(21,200)	-	(709)	(1,938)	(12,463)	414,680
Gross transfers between funds	810	-	(211,199)	-	129,060	-	210,389	-	-	-	-	-	(129,060)
Balance at 31 March 2025	-	191,535	843,744	14,822	-	644,544	10,914,024	44,613	107,650	149,636	120,395	(7,954)	2,071,896
													15,094,905

The accompanying notes form an integral part of these financial statements.

4S AND ITS RELATED ENTITIES*[Formerly known as Sathya Sai Social Service (Singapore)]*

[UEN: S96SS0160E]

[IPC No: IPC000246]

(Registered Under the Societies Act 1966 in the Republic of Singapore)

COMBINED STATEMENT OF CASH FLOWS*For the financial year ended 31 March 2025*

	Note	2025 S\$	2024 S\$
Cash flows from operating activities			
Surplus for the year		2,299,592	2,303,699
Adjustments for:			
Depreciation of property, plant and equipment	8	467,501	261,006
Loss on disposal of property, plant and equipment		-	37,555
Finance cost	7	4,081	5,202
		<u>2,771,174</u>	<u>2,607,462</u>
Changes in working capital:			
Amount due from related parties		3,947,905	(358,779)
Other receivables		(687,537)	(53,927)
Amount due to related parties		(3,947,905)	358,779
Trade payables		78,800	62,528
Other payables		67,198	102,804
Net cash generated from operating activities		<u>2,229,635</u>	<u>2,718,867</u>
Cash flows from investing activities			
Purchase of property, plant and equipment	8	(690,422)	(428,564)
Net cash used in investing activities		<u>(690,422)</u>	<u>(428,564)</u>
Cash flows from financing activities			
Interest paid		(4,081)	(5,202)
Repayment of principal portion for lease liabilities		(42,941)	(48,523)
Net cash used in financing activities		<u>(47,022)</u>	<u>(53,725)</u>
Net increase in cash and cash equivalents		1,492,191	2,236,578
Cash and cash equivalents at beginning of the year		<u>12,227,262</u>	<u>9,990,684</u>
Cash and cash equivalents at end of the year	11	<u>13,719,453</u>	<u>12,227,262</u>

The accompanying notes form an integral part of these financial statements.

4S AND ITS RELATED PARTIES

[Formerly known as Sathya Sai Social Service (Singapore)]

[UEN: S96SS0160E]

[IPC No: IPC000246]

(Registered Under the Societies Act 1966 in the Republic of Singapore)

NOTES TO THE COMBINED FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

These notes form an integral part and should be read in conjunction with the accompanying combined financial statements.

1. General information

4S *[Formerly known as Sathya Sai Social Service (Singapore)]* (the “Society”) which was registered under the Societies Act 1966 and it is also a charity registered under the Charities Act 1994 since 25 April 1996. The Combined Group’s registered address and principal place of operating activities is Blk 3 Eunos Crescent #01-2585, Singapore 400003. The Society’s registration number is S96SS0160E. The Society has been accorded an Institution of Public Character (‘IPC’) status for the period from 1 October 2025 to 29 February 2028. The Society’s IPC number is IPC000246. The principal activities of the Society are to provide social services to the destitute, elderly persons and the needy.

The combined financial statements are presented because these entities are governed by the Executive Committee, who are the final authority and has overall responsibilities for policy making and determination of all activities of the entities.

The combined financial statements comprise the combined financial statements of the Society and its two Centres together with the other four Welfare Home which the Society acts as managing agent on behalf of Ministry of Social and Family Development (“MSF”) (collectively the “Combined Group”).

Centres

The Society conducts the following programmes in its centres:

(a) Tembusu Eldercare Centre

The principal activity of the centre is to provide day care for frail elderly persons.

(b) Tembusu Seniors Activity Centre

The principal activity of the centre is to promote general well-being of the elderly residents living in HDB.

Welfare Home

The Society also managed the following welfare home on behalf of Ministry of Social and Family Development (MSF):

(a) Acacia Home

Acacia Home (the “AH”) provides shelter, care and rehabilitation for male destitute persons. It has a bed capacity of 250. The Society took over the operations of the AH from the MSF in February 2013. The AH previously operated from a converted building until the permanent premise at Admiralty Road was ready and it shifted over in November 2016. Various social and recreational activities conducted for the well-being of its residents are organised by staff volunteer, schools and community agencies.

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1. General information (continued)

Welfare Home (continued)

(b) Bukit Batok Home for the Aged

Bukit Batok Home for the Aged (the “BBHA”) provides shelter, care and rehabilitation for male and female destitute persons. It has a bed capacity of 195. The Society took over the operations of the BBHA from the Ministry of Community Development, Youth and Sports in April 1997. The BBHA conducts various social and recreational activities for the well-being of its residents. Such activities are organised by staff, volunteers, schools, community agencies and grassroots organisations.

(c) Tembusu Home at Pelangi Village

Tembusu Home at Pelangi Village (the “TBH”) provides shelter, care and rehabilitation for both male and female destitute persons. It has a bed capacity of 192. The Ministry of Community Development, Youth and Sports appointed the Society as the managing agent of the TBH since June 2002. The TBH’s programmes include training in social and independent living skills, with emphasis on personal grooming and hygiene, pursuit of religious persuasions, personal enrichment and social development.

(d) Thuja Home at Pelangi Village

Thuja Home at Pelangi Village (the “TJH”) provides shelter, care and rehabilitation for mentally incapacitated female destitute persons. It has a bed capacity of 250. The Ministry of Community Development, Youth and Sports appointed the Society as the managing agent of the TJH with effect from 1 April 2007. The TJH’s programmes include personal grooming and hygiene, pursuit of religious persuasions, personal enrichment and social development.

MSF has appointed the Society as the managing agent of the above for Welfare Homes for three years commencing from 1 April 2024 to 31 March 2027, with an option to extend another 3 years. The Society has set up a Welfare Home Management Committee to help oversee the operations of the Welfare Home.

2. Material accounting policies information

2.1 Basis of preparation

These combined financial statements have been prepared in accordance with Financial Reporting Standards in Singapore (“FRSs”). The combined financial statements have been prepared under the historical cost convention, except as disclosed in the accounting policies below.

The preparation of combined financial statements in conformity with FRS requires management to exercise its judgement in the process of applying the Combined Group’s accounting policies. It also requires the use of certain critical accounting estimates and assumptions. Areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the combined financial statements are disclosed in Note 3 to the combined financial statements.

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2. Material accounting policies information (continued)

2.2 Adoption of new and amended standards and interpretations

The accounting policies adopted are consistent with those of the previous financial year except that in the current financial year, the Combined Group has adopted all the new and amended standards which are relevant to the Combined Group and are effective for annual financial periods beginning on or after 1 April 2025. The adoption of these standards did not have any material effect on the financial performance or position of the Combined Group.

2.3 Standards issued but not yet effective

A number of new standards, amendments to standards and interpretations are issued but effective for annual periods beginning after 1 April 2025, and have not been applied in preparing these combined financial statements. The Combined Group does not plan to early adopt these standards.

Description	Effective for annual periods beginning on or after
Amendments to FRS 21 <i>The Effects of Changes in Foreign Exchange Rates: Lack of Exchangeability</i>	1 January 2025
An Amendments to FRS 109 <i>Financial Instruments</i> and FRS 107 <i>Financial Instruments: Disclosures: Amendments to the Classification and Measurement of Financial Instruments</i>	1 January 2026
Amendments to FRS 118 <i>Presentation of Financial Statements</i>	1 January 2027
Amendments to FRS 119 <i>Subsidiaries without Public Accountability: Disclosures</i>	1 January 2027
Amendments to FRS 110 <i>Consolidated Financial Statements</i> and FRS 28 <i>Investments in Associates and Joint Ventures: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture</i> Amendments to FRS 21 <i>The Effects of Changes in Foreign Exchange Rates: Lack of Exchangeability</i>	To be determined

The Executive Committee expect that the adoption of the standards above will have no material impact on the combined financial statements in the year of initial application.

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2. Material accounting policies information (continued)

2.4 Functional and presentation currency

The combined financial statements are presented in Singapore Dollar ("S\$"), which is the functional currency of the Combined Group.

Transactions in foreign currencies are measured in the functional currency of the Combined Group and are recorded on initial recognition in the functional currency at exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the reporting date. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the end of the reporting period are recognised in profit or loss.

2.5 Property, plant and equipment

All items of property, plant and equipment are initially recorded at cost. Subsequent to recognition, property, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses. The cost of property, plant and equipment includes its purchase price and any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Dismantlement, removal or restoration costs are included as part of the cost of property, plant and equipment if the obligation for dismantlement, removal or restoration is incurred as a consequence of acquiring or using the property, plant and equipment.

Depreciation is calculated on a straight-line method to allocate depreciable amounts over their estimated useful lives. The estimated useful lives are as follows:

	Years
Audio and visual equipment	3
Computer and equipment	3
Electrical and electronic equipment	3
Equipment	3
Furniture and fittings	3
Kitchen equipment and utensils	3
Leasehold equipment	5
Leasehold property	10
Machinery	3
Medical equipment	3
Motor vehicles	3
Office and communication equipment	3
Other equipment	3
Rehab equipment	3
Renovation	3
Safety and security installation	3

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For the financial year ended 31 March 2025

2. Material accounting policies information (continued)

2.5 Property, plant and equipment (continued)

The residual value, useful lives and depreciation method are reviewed at the end of each reporting period, and adjusted prospectively, if appropriate.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on de-recognition of the asset is included in profit or loss in the year the asset is derecognised.

2.6 Impairment of non-financial assets

The Combined Group assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, or when an annual impairment testing for an asset is required, the Combined Group makes an estimate of the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs of disposal and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of assets. Where the carrying amount of an asset or cash-generating unit exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

Impairment losses are recognised in profit or loss.

A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in profit or loss.

2.7 Financial instruments

(a) Financial assets

Initial recognition and measurement

Financial assets are recognised when, and only when the Combined Group becomes party to the contractual provisions of the instruments.

At initial recognition, the Combined Group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss (FVPL), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

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2. Material accounting policies information (continued)

2.7 Financial instruments (continued)

(a) Financial assets (continued)

Initial recognition and measurement (continued)

Trade receivables are measured at the amount of consideration to which the Combined Group expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third party, if the trade receivables do not contain a significant financing component at initial recognition.

Subsequent measurement

Investments in debt instruments

Subsequent measurement of debt instruments depends on the Combined Group's business model for managing the asset and the contractual cash flow characteristics of the asset. The three measurement categories for classification of debt instruments are amortised cost, fair value through other comprehensive income (FVOCI) and FVPL. The Combined Group only has debt instruments at amortised cost.

Financial assets that are held for the collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Financial assets are measured at amortised cost using the effective interest method, less impairment. Gains and losses are recognised in profit or loss when the assets are derecognised or impaired, and through the amortisation process.

Investments in equity instruments

On initial recognition of an investment in equity instrument that is not held for trading, the Combined Group may irrevocably elect to present subsequent changes in fair value in other comprehensive income which will not be reclassified subsequently to profit or loss. Dividends from such investments are to be recognised in profit or loss when the Combined Group's right to receive payments is established. For investments in equity instruments which the Combined Group has not elected to present subsequent changes in fair value in other comprehensive income, changes in fair value are recognised in profit or loss.

Derecognition

A financial asset is derecognised where the contractual right to receive cash flows from the asset has expired. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income for debt instruments is recognised in profit or loss.

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For the financial year ended 31 March 2025

2. Material accounting policies information (continued)

2.7 Financial instruments (continued)

(b) Financial liabilities

Initial recognition and measurement

Financial liabilities are recognised when, and only when, the Combined Group becomes a party to the contractual provisions of the financial instrument. The Combined Group determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus in the case of financial liabilities not at FVPL, directly attributable transaction costs.

Subsequent measurement

After initial recognition, financial liabilities that are not carried at FVPL are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. On derecognition, the difference between the carrying amounts and the consideration paid is recognised in profit or loss.

2.8 Impairment of financial assets

The Combined Group recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at FVPL. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Combined Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is recognised for credit losses expected over the remaining life of the exposure, irrespective of timing of the default (a lifetime ECL).

For trade receivables, the Combined Group applies a simplified approach in calculating ECLs. Therefore, the Combined Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Combined Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment which could affect debtors' ability to pay.

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2. Material accounting policies information (continued)

2.8 Impairment of financial assets (continued)

The Combined Group considers a financial asset in default when contractual payments are 60 days past due. However, in certain cases, the Combined Group may also consider a financial asset to be in default when internal or external information indicates that the Combined Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Combined Group. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

2.9 Cash and cash equivalents (continued)

Cash and cash equivalents comprise cash at banks and short-term bank deposits and are subject to an insignificant risk of changes in value.

Cash and cash equivalents carried in the statement of financial position are classified and accounted for as loans and receivables under FRS 39. The accounting policy is stated in Note 2.7 to the combined financial statements.

2.10 Provisions

Provisions are recognised when the Combined Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

2.11 Leases

The Combined Group assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

When the Combined Group is the lessee

The Combined Group applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Combined Group recognises lease liabilities representing the obligations to make lease payments and right-of-use assets representing the right to use the underlying leased assets.

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2. Material accounting policies information (continued)

2.11 Leases (continued)

Right-of-use assets

The Combined Group recognises right-of-use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

If ownership of the leased asset transfers to the Combined Group at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right-of-use assets are also subject to impairment. The accounting policy for impairment is disclosed in Note 2.6.

The Combined Group's right-of-use assets are presented within property, plant and equipment (Note 8).

Lease liabilities

At the commencement date of the lease, the Combined Group recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Combined Group and payments of penalties for terminating the lease, if the lease term reflects the Combined Group exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Combined Group uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g. changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

The Combined Group's lease liabilities are disclosed in Note 12.

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For the financial year ended 31 March 2025

2. Material accounting policies information (continued)

2.11 Leases (continued)

Short-term leases and leases of low-value assets

The Combined Group applies the short-term lease recognition exemption to its short-term leases of machinery (i.e. those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low value assets are recognised as expense on a straight-line basis over the lease term.

2.12 Government grants (continued)

Government grants are recognised as a receivable when there is reasonable assurance that the grant will be received and all attached conditions will be complied with.

When the grant relates to an expense item, it is recognised as income on a systematic basis over the periods that the related costs, for which it is intended to compensate, are expensed. When the grant relates to an asset, the fair value is recognised as deferred income on the statement of financial position and is recognised as income in equal amounts over the expected useful life of the related asset.

When loans or similar assistance are provided by governments or related institutions with an interest rate below the current applicable market rate, the effect of this favourable interest is regarded as additional government grant.

2.13 Employee benefits

Defined contribution plans

The Combined Group makes contributions to the Central Provident Fund scheme in Singapore, a defined contribution pension scheme. Contributions to defined contribution pension schemes are recognised as an expense in the period in which the related service is performed.

Employee leave entitlement

Employee entitlements to annual leave are recognised as a liability when they accrue to the employees. The estimated liability for leave is recognised for services rendered by the employees up to the reporting date.

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2. Material accounting policies information (continued)

2.14 Revenue

Income comprises the fair value of the consideration received or receivable in the ordinary course of the Combined Group's activities. Income is recognised as follows:

Donations

Donation income is recognised as income upon receipt of such monies.

Government grants

Government grants are recognised when they have been approved and are accounted for in the profit or loss on accrual basis.

Other income

Other income is recognised on an accrual basis.

2.14 Income tax

The Society which is a charity registered under the Charities Act 1994 since 25 April 1996. Consequently, the income of the Combined Group is exempt from tax under the provisions of Section 13 of the Income Tax Act 1947.

2.15 Related party relationships and transactions

FRS 24 defines a related party as a person or entity that is related to the reporting entity and it includes:

- (a) A person or a close member of that person's family if that person:
 - (i) Has control or joint control over the reporting entity;
 - (ii) Has significant influence over the reporting entity; or
 - (iii) Is a member of the key management personnel of the reporting entity or of a parent of the reporting entity.

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2. Material accounting policies information (continued)

2.15 Related party relationships and transactions (continued)

- (b) An entity is related to a reporting entity if any of the following conditions applies:
- (i) The entity and the reporting entity are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
 - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member),
 - (iii) Both entities are joint ventures of the same third party.
 - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
 - (v) The entity is a post-employment benefit plan for the benefit of employees of either the reporting entity or an entity related to the reporting entity. If the reporting entity is itself such a plan, the sponsoring employers are also related to the reporting entity.
 - (vi) The entity is controlled or jointly controlled by a person identified in (a).
 - (vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).

2.16 Conflict of interest policy

Executive Committee are required to disclose any interest that they may have, whether directly or indirectly, that Combined Group may enter into or in any organisations that the Combined Group has dealings with or is considering dealing with; and any personal interest accruing to him as one of the Combined Group's supplier, user of services or beneficiary. Should there be any potential conflict of interest, the affected Executive Committee may not vote on the issue that was the subject matter of the disclosure. Detailed minutes will be taken on the disclosure as well as the basis for arriving at the final decision in relation to the issue at stake.

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NOTES TO THE COMBINED FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

3. Significant accounting judgement and estimates

The preparation of the Combined Group's combined financial statements requires Executive Committee to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the end of each reporting period. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

3.1 Judgements made in applying accounting policies

The Executive Committee are of the opinion that there are no significant judgements made in applying accounting policies that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

3.2 Key sources of estimation of uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period are discussed below. The Combined Group based its assumptions and estimates on parameters available when the combined financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Combined Group. Such changes are reflected in the assumptions when they occur.

Estimating the incremental borrowing rate

The Combined Group cannot readily determine the interest rate implicit in the lease, therefore, it uses its incremental borrowing rate to measure lease liabilities. The incremental borrowing rate is the rate of interest that the Combined Group would have to obtain the required funding over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The incremental borrowing rate therefore reflects what the Combined Group 'would have to pay', which requires estimation when no observable rates are available or when they need to be adjusted to reflect the terms and conditions of the lease. The Combined Group estimates the incremental borrowing rate using observable inputs when available and is required to make certain entity-specific estimates.

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NOTES TO THE COMBINED FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

3. Significant accounting judgement and estimates (continued)

3.2 Key sources of estimation of uncertainty (continued)

Accounting for government assistance grant

FRS 20 Accounting for Government Grants and Disclosures of Government Assistance applies when there is a transfer of resources from the government to entities in return for meeting the stipulated conditions related to the operating activities of the entity and there is no service or goods provided back to the government by the entities. Government grants are recognised when there is reasonable assurance that it will comply with the conditions attached to them and the grants will be received. Government grants shall be recognised in profit or loss on a systematic basis over the periods in which the entity recognises as expenses the related costs for which the grants are intended to compensate.

The Jobs Support Scheme ("JSS") was announced by the Government to provide wage support to employers to help retain local employees (Singapore Citizens and Permanent Residents) during the period of economic uncertainty due to Covid-19 pandemic. In determining the timing of recognition of the JSS grant income, the Management has evaluated and concluded that the period of economic uncertainty commences on 7 April 2020 when the Circuit Breaker measures kicks in. The deferred grant income is disclosed in Note 14.

4. Donations

	2025 S\$	2024 S\$
Tax deductible donations	172,006	319,545
Non-tax deductible donations	22,866	18,936
	<u>194,872</u>	<u>338,481</u>

5. Programme management expenses

	2025 S\$	2024 S\$
Enrichment programme	85,850	67,649
Food ration and supplies	5,463	-
Food items	1,814,160	1,869,913
Medical supplies and materials	172,594	146,533
Rehabilitation fees	114,906	103,040
Residents' earning allowance	102,340	96,165
Supplies and materials for residents	106,459	146,782
Supplies and materials for service users	4,920	3,731
Transport	425,415	452,880
	<u>2,832,107</u>	<u>2,886,693</u>

4S AND ITS RELATED PARTIES*[Formerly known as Sathya Sai Social Service (Singapore)]*

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NOTES TO THE COMBINED FINANCIAL STATEMENTS*For the financial year ended 31 March 2025***6. Staff costs**

Included in the expenses expended are the following staff costs:

	2025 S\$	2024 S\$
Foreign worker levy	912,560	935,233
Medical and dental subsidies	41,298	103,616
Renewal fee of S pass and work permit	10,841	11,722
Skill development levy	6,974	11,235
Staff allowances	397,275	411,290
Staff benefits	7,765	5,573
Staff CPF contributions	934,809	913,682
Staff insurance	111,287	61,201
Staff salaries and bonuses	7,521,406	7,420,624
Staff training and development	153,881	126,717
Staff uniforms	26,573	15,287
Staff welfare	164,164	120,356
Unutilised leave	(12,745)	82,281
	<u>10,276,088</u>	<u>10,218,817</u>

The staff costs were composed of:

Costs of charitable activities	8,747,340	9,023,437
Governance and other administrative costs	1,528,748	1,195,380
	<u>10,276,088</u>	<u>10,218,817</u>

The remunerations of key management personnel of the Combined Group during the financial year were as follows:

	2025 S\$	2024 S\$
Salaries and other short-term employee benefits	1,018,744	1,038,766
CPF contributions	150,977	161,492
	<u>1,169,721</u>	<u>1,200,258</u>
No. of executives of the Combined Group in remuneration bands:		
Below S\$100,000	7	5
S\$100,001 – S\$200,000	7	6

7. Finance costs

	2025 S\$	2024 S\$
Interest expenses on lease liabilities (Note 12)	<u>4,081</u>	<u>5,202</u>

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	Audio, visual, electrical and electronic equipment	Computer equipment	Furniture and fittings	Kitchen, medical, laundry and other equipment	Leasehold equipment	Machinery	Motor vehicles	Office and communication equipment	Gym and rehab equipment	Renovation	Safety and security installation	Leasehold property	Total
	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$
2025													
Cost													
At beginning of year	158,803	1,080,885	148,730	48,507	18,564	37,796	209,072	34,132	69,354	1,196,377	304,856	414,531	3,721,607
Additions	-	-	-	-	-	-	665,570	-	24,852	-	-	-	690,422
Disposal / Written off of assets	(631)	(26,722)	(8,869)	(2,465)	(18,564)	(3,536)	(142,146)	(4,753)	-	(2,635)	(28,678)	-	(238,999)
At end of year	158,172	1,054,163	139,861	46,042	-	34,260	732,496	29,379	94,206	1,193,742	276,178	414,531	4,173,030
Accumulated depreciation													
At beginning of year	127,403	604,755	148,730	48,507	15,780	37,796	209,072	34,132	46,862	1,196,377	190,521	206,215	2,866,150
Depreciation charge	15,687	215,427	-	-	2,784	-	129,415	-	15,686	-	47,265	41,237	467,501
Disposal / Written off of assets	(631)	(26,722)	(8,869)	(2,465)	(18,564)	(3,536)	(142,146)	(4,753)	-	(2,635)	(28,678)	-	(238,999)
At end of year	142,459	793,460	139,861	46,042	-	34,260	196,341	29,379	62,548	1,193,742	209,108	247,452	3,094,652
Net book value													
At end of year	15,713	260,703	-	-	-	-	536,155	-	31,658	-	67,070	167,079	1,078,378

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8. Property, plant and equipment (continued)

	Audio, visual, electrical and electronic equipment	Computer and equipment	Furniture and fittings	Kitchen, medical, laundry and other equipment	Leasehold equipment	Machinery	Motor vehicles	Office and communication equipment	Gym and rehab equipment	Renovation	Safety and security installation	Leasehold property	Total
2024	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$
Cost													
At beginning of year	135,259	969,092	149,272	49,727	41,498	41,566	209,072	35,168	46,830	1,293,589	160,517	413,892	3,545,482
Additions	23,544	313,321	-	-	-	-	-	-	24,300	-	66,760	639	514,579
Disposal / Written off of assets	-	(210,678)	(542)	(1,220)	(22,934)	(3,770)	-	(1,036)	(1,776)	(9,013)	-	-	(336,984)
Reclassification	-	9,150	-	-	-	-	-	-	-	(88,199)	77,579	-	(1,470)
At end of year	158,803	1,080,885	148,730	48,507	18,564	37,796	209,072	34,132	69,354	1,196,377	304,856	414,531	3,721,607
Accumulated depreciation													
At beginning of year	111,715	624,821	148,692	49,727	28,536	41,566	209,072	35,168	38,406	1,206,860	160,517	164,948	2,820,028
Depreciation charge	15,688	152,902	580	-	10,178	-	-	-	10,232	-	28,689	41,267	259,536
Disposal / Written off of assets	-	(173,123)	(542)	(1,220)	(22,934)	(3,770)	-	(1,036)	(1,776)	(9,013)	-	-	(213,414)
Reclassification	-	155	-	-	-	-	-	-	-	(1,470)	1,315	-	-
At end of year	127,403	604,755	148,730	48,507	15,780	37,796	209,072	34,132	46,862	1,196,377	190,521	206,215	2,866,150
Net book value													
At end of year	31,400	476,130	-	-	2,784	-	-	-	22,492	-	114,335	208,316	855,457

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9. Amount due from/(to) related parties

	2025 S\$	2024 S\$
Amount due from related parties	<u>1,519,659</u>	<u>5,467,564</u>
Amount due to related parties	<u>1,519,659</u>	<u>5,467,564</u>

The amount due from/(to) related parties are unsecured, interest free and repayable on demand.

Amount due from/(to) related parties are denominated in Singapore Dollars.

During the financial year, the amount due from related parties were offset against the amount due to related parties. The offsetting of these balances was not executed in the financial year 2024.

10. Other receivables

	2025 S\$	2024 S\$
Other receivables	587,179	256,493
Deposits	94,872	95,069
Grant receivable	2,117,204	1,810,885
Prepayments	<u>118,801</u>	<u>68,072</u>
	<u>2,918,056</u>	<u>2,230,519</u>

At the date of financial year ended, the carrying amounts of other receivables approximated their fair values.

Other receivables are denominated in Singapore Dollar.

11. Cash and cash equivalents

	2025 S\$	2024 S\$
Cash on hand	7,641	7,881
Cash at bank	12,658,812	12,181,381
Fixed deposits	<u>1,053,000</u>	<u>38,000</u>
	<u>13,719,453</u>	<u>12,227,262</u>

At the date of financial year ended, the carrying amounts of cash and cash equivalents approximated their fair values.

Cash and cash equivalents are denominated in Singapore Dollar.

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12. Lease liabilities

The Combined Group as a lessee

The Combined Group has lease contracts for copiers and properties. The Combined Group's obligations under these leases are secured by the lessor's title to the leased assets. The Combined Group is restricted from assigning and subleasing the leased assets. The Combined Group's right-of-use assets are presented within property, plant and equipment (Note 8) with the carrying amount of S\$261,906 (2021: S\$313,389).

(a) *Carrying amount of right-of-use asset classified within property, plant and equipment*

	Leasehold equipment S\$	Leasehold property S\$	Total S\$
At 31 March 2023	12,962	248,944	261,906
Additions	-	639	639
Depreciation	(10,178)	(41,267)	(51,445)
At 31 March 2024	2,784	208,316	211,100
Depreciation	(2,784)	(41,237)	(44,021)
At 31 March 2025	-	167,079	167,079

(b) *Lease liabilities*

The carrying amounts of lease liabilities and the movements during the year are disclosed as follows:

	2025 S\$	2024 S\$
Current	42,627	35,604
Non-current	126,688	176,652
	<u>169,315</u>	<u>212,256</u>

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A reconciliation of liabilities arising from financing activities is as follows:

	1 April 2024 S\$	Cash flows S\$	Acquisition S\$	Non cash changes Accretion of interests S\$	Transfers S\$	31 March 2025 S\$
Current	35,604	(47,022)	-	4,081	49,964	42,627
Non-current	176,652	-	-	-	(49,964)	126,688
	212,256	(47,022)	-	4,081	-	169,315

	1 April 2023 S\$	Cash flows S\$	Acquisition S\$	Non cash changes Accretion of interests S\$	Transfers S\$	31 March 2024 S\$
Current	48,928	(53,725)	-	5,202	35,199	35,604
Non-current	211,851	-	-	-	(35,199)	176,652
	260,779	(53,725)	-	5,202	-	212,256

(c) Amount recognised in profit or loss

	2025 S\$	2024 S\$
Amortisation of right-of-use assets	44,021	51,445
Interest expense on lease liabilities	4,081	5,202
Expenses relating to short term leases	2,339	17,508
Expenses relating to low value asset	1,805	1,521
Total amount recognised in profit or loss	52,246	75,676

(d) Total cash flow

The Combined Group had total cash outflows for leases of S\$47,022. (2024: S\$53,725)

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	2025	2024
	S\$	S\$
Amount due to third parties	<u>545,002</u>	<u>466,202</u>

At the date of financial year ended, the carrying amounts of trade payables approximated their fair values.

Trade payables are denominated in Singapore Dollar.

14. Other payables

	2025	2024
	S\$	S\$
Accruals	874,830	1,066,267
Other payables	504,113	404,375
Provision of unutilised leaves	283,380	296,125
Provision for restoration cost	19,265	19,265
Deferred grant income	179,818	5,424
CPF & FWL payable	45,259	48,011
	<u>1,906,665</u>	<u>1,839,467</u>

Deferred grants consist of:

	2025	2024
	S\$	S\$
Deferred grant for Job Support Scheme	-	5,424
	<u>-</u>	<u>5,424</u>

The movement in deferred grants for purchase of property, plant and equipment is as follow:

	2025	2024
	S\$	S\$
Balance at beginning of year	-	-
Less: Amortisation for the year	-	-
Balance at end of year	<u>-</u>	<u>-</u>

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14. Other payables (continued)

Deferred grants relate to the purchase of property, plant and equipment from the funds received and this is subject to the terms and conditions as prescribed in the respective funding agreements. Deferred grants are recognised in the manner prescribed in Note 2.12.

At the date of financial year ended, the carrying amount of other payables (other than deferred grants) approximates to fair value.

Other payables are denominated in Singapore Dollars.

15. Care and share funds

Care and share is a national fund-raising and volunteerism movement led by Community Chest for the social service sector, in celebration of SG50. It aims to bring our nation together to show care and concern for the needy and recognise the contributions made by voluntary welfare organisations (VWOs). Eligible donations raised by Community Chest and participating VWOs from 1 December 2013 till 31 March 2016 were matched dollar-for-dollar by the government. The matched amount will go towards building the capabilities and capacities of the social service sector and supporting social services to meet rising needs.

16. Community silver trust funds

This fund is established for a matching grant of one dollar provided by the government for every donation dollar raised by the eligible organisation and to encourage more donations and provide additional resources for the service providers in the intermediate and long-term care.

17. Donation funds

The donations are to be used to benefit the residents, directly or indirectly, such as upgrading of the Combined Group's facility, in accordance with the donor's instruction.

18. Food aid programme

The Charities unit had directed that the unused "funds from the overseas project are to be used on the Society's local programme(s) with similar purpose as that of the overseas projects". The Society's Executive Committee at its 10th (2011-2013) meeting held on 21 July 2013, decided to ring-fence the fund to be used for the food aid programme (as the programme offered food parcels to needy individuals and families).

19. Funding from Tote Board

The funds were set up to provide the funding to the programme. It's restricted to the Tote Board funded Programme.

20. MOH funds

The funds were set up to provide the recurrent funding to the programme. It is restricted to MOH funded Programme.

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21. MSF funds

The fund was set up to provide the recurrent funding to the programme. It is restricted to MSF funded Programme.

22. President's challenge

The President's Challenge was launched in 2000 by former President S R Nathan and continued by President Tony Tan in 2012, the President's Challenge is an annual series of events to create greater awareness of the needs of the social service voluntary sector, and to mobilise the community to help the disadvantaged and less fortunate in our midst. The Society was selected as one of the beneficiaries for President's Challenge 2023 and was allocated a sum of S\$68,783 by the President's Office for Support Squad: Caregiver's Support Programme. The President's Challenge 2023 will focus on "Caring for Caregivers" and seek to boost support for caregivers and fund programmes by social service agencies that help and empower caregivers. The campaign will continue to promote and support a broad range of social causes this year, including raising donations for 86 benefitting agencies.

23. Programme funds

The Programme Funds consists of funds for specific programmes that receive grants from different agencies such as South East Community Development Council Collaborative Partnership Grant and SUSS-NYP Work Learn Programme. The objective of such programmes is to partner with other community stakeholders to strengthen the social service communities as well as identifying and bridging service gaps through projects for the service users.

24. Seniors' mobility and enabling funds

The Seniors' Mobility and Enabling Fund (SMF) provides holistic support for seniors to age in place within the community. It provides subsidies for Singaporean seniors who require mobility and assistive devices for daily independent living and to remain ambulant in the community, receiving government funded Centre care and care within the community, needing Centre healthcare item for their care, and attending MOH-funded eldercare, dialysis or day hospice services which require specialised transport.

25. Village in Eunos Crescent

The Village in Eunos Crescent pilot programme aims to create a well-supported network of linkages for better health and social integration for seniors in Eunos Crescent. It is supported by the Tote Board Community Healthcare Fund, which is designed as a seed fund for social service agencies or non-profit organisations to pilot innovative programmes for the Community Care sector. It aims to help empower people to stay healthy and engaged, delay or reverse disease and frailty, and to support those who are unwell to live a good life.

26. Digital for life fund

The Digital for Life Fund is established as the flagship fund under the Digital for Life movement, to support community initiatives that promote digital literacy, wellness and inclusion across different segments of society.

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27. General funds

The general funds are for the purpose of meeting operating expenses incurred by the Combined Group.

28. Categories of financial assets and liabilities

The carrying amounts presented in the statement of financial position relate to the following categories of assets and liabilities:

	2025	2024
	S\$	S\$
<i>Financial assets measured at amortised cost:</i>		
Amount due from related parties	1,519,659	5,467,564
Other receivables	2,799,255	2,162,447
Cash and cash equivalents	13,719,453	12,227,262
	<u>18,038,367</u>	<u>19,857,273</u>
<i>Financial liabilities measured at amortised cost:</i>		
Amount due to related parties	1,519,659	5,467,564
Trade and other payables	2,207,325	2,232,969
Lease liabilities	169,315	212,256
	<u>3,896,299</u>	<u>7,912,789</u>

A description of the accounting policies for each category of financial instruments is disclosed in Note 2.7 (Financial instruments). A description of the Combined Group's financial risk management objectives and policies for financial instruments is given in Note 30.

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29. Significant related party transactions

In addition to the related party information disclosed elsewhere in the financial statements, the following significant transactions with related parties on terms mutually agreed during the financial year are as follows:

	2025 S\$	2024 S\$
Expenses Paid on Behalf by related party	(622,942)	(187,821)
Expenses Paid on Behalf by HQ	(26,316)	(2,085,951)
Receipt on Behalf by HQ	1,233,183	657,672
Management Fee	(1,917,093)	(1,410,158)
Payment made on behalf of related party	59,917	106,391
Payroll paid on behalf by Related Party	(28,396)	(30,642)
Expenses paid on behalf of related party	53,377	44,581
Receipt on behalf by related parties	(1,929,685)	(283,493)
Management income charged to related parties	1,917,093	1,410,158
Expenses Paid on Behalf by related party	(622,942)	(187,821)

During the financial year, none of Executive Committee members received any remuneration from the Combined Group.

The Combined Group is governed by the Executive Committee, which is the final authority and has overall responsibility for policy making and determination of all activities.

The Combined Group has in place a conflict-of-interest policy. All members of Executive Committee are required to declare their interest after they have been elected to office at the annual general meeting.

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30. Financial risk management

The Combined Group's activities expose it to a variety of financial risks from its operations. The key financial risks include credit risk and liquidity risk.

The Executive Committee review and agree policies and procedures for the executive of these risks, which are executed by the executive team. It is, and has been throughout the current and previous financial year, the Combined Group's policy that no trading in derivatives for speculative purposes shall be undertaken.

The following sections provide details regarding the Combined Group's exposure to the above-mentioned financial risks and the objectives, policies and processes for the management of these risks.

There has been no change to the Combined Group's exposure to these financial risks or the manner in which it manages and measures the risks.

(a) Credit risk

Credit risk refers to the risk that the counterparty will default on its contractual obligations resulting in a loss to the Combined Group. The Combined Group's exposure to credit risk arises primarily from trade and other receivables. For other financial assets (including investment securities and cash), the Combined Group minimises credit risk by dealing exclusively with high credit rating counterparties.

The Combined Group has adopted a policy of only dealing with creditworthy counterparties. The Combined Group performs ongoing credit evaluation of its counterparties' financial condition and generally do not require a collateral.

The Combined Group considers the probability of default upon initial recognition of asset and whether there has been a significant increase in credit risk on an ongoing basis throughout each reporting period.

The Combined Group has determined the default event on a financial asset to be when internal and/or external information indicates that the financial asset is unlikely to be received, which could include default of contractual payments due for more than 60 days, default of interest due for more than 30 days or there is significant difficulty of the counterparty.

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30. Financial risk management (continued)

(a) Credit risk (continued)

To minimise credit risk, the Combined Group has developed and maintained the Combined Group's credit risk gradings to categorise exposures according to their degree of risk of default. The credit rating information is supplied by publicly available financial information and the Combined Group's own trading records to rate its major customers and other debtors. The Combined Group considers available reasonable and supportive forward-looking information which includes the following indicators:

- Internal credit rating;
- External credit rating;
- Actual or expected significant adverse changes in business, financial or economic conditions that are expected to cause a significant change to the debtor's ability to meet its obligations;
- Actual or expected significant changes in the operating results of the debtor;
- Significant increases in credit risk on other financial instruments of the same debtor; and
- Significant changes in the expected performance and behaviour of the debtor, including changes in the payment status of debtors in the group and changes in the operating results of the debtor.

Regardless of the analysis above, a significant increase in credit risk is presumed if a debtor is more than 30 days past due in making contractual payment.

The Combined Group determined that its financial assets are credit-impaired when:

- There is significant difficulty of the debtor;
- A breach of contract, such as a default or past due event;
- It is becoming probable that the debtor will enter bankruptcy or other financial reorganisation; or
- There is a disappearance of an active market for that financial asset because of financial difficulty.

The Combined Group categorises a receivable for potential write-off when a debtor fails to make contractual payments more than 120 days past due. Financial assets are written off when there is evidence indicating that the debtor is in severe financial difficulty and the debtor has no realistic prospect of recovery.

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30. Financial risk management (continued)

(a) Credit risk (continued)

The Combined Group's current credit risk grading framework comprises the following categories:

Category	Definition of category	Basis for recognising ECL
I	Counterparty has a low risk of default and does not have any past-due amounts.	12-month ECL
II	Amount is >30 days past due or there has been a significant increase in credit risk since initial recognition.	Lifetime ECL – not credit-impaired
III	Amount is >60 days past due or there is evidence indicating the asset is credit-impaired (in default).	Lifetime ECL – credit-impaired
IV	There is evidence indicating that the debtor is in severe financial difficulty and the debtor has no realistic prospect of recovery.	Amount is written off

The table below details the credit quality of the Combined Group's financial assets, as well as maximum exposure to credit risk by credit risk rating categories:

	Note	Category	12-month or lifetime ECL	Gross carrying amount S\$	Loss allowance S\$	Net carrying amount S\$
31 March 2025						
Other receivables	9	I	12-month ECL	682,051	-	682,051
					-	
31 March 2024						
Other receivables	9	I	12-month ECL	351,495	-	351,495
					-	

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30. Financial risk management (continued)

(a) Credit risk (continued)

Trade receivables

For trade receivables, the Combined Group has applied the simplified approach in FRSS 109 to measure the loss allowance at lifetime ECL. The Combined Group determines the ECL by using a provision matrix, estimated based on historical credit loss experience based on the past due status of the debtors, adjusted as appropriate to reflect current conditions and estimates of future economic conditions. Accordingly, the credit risk profile of trade receivables is presented based on their past due status in terms of the provision matrix.

Exposure to credit risk

The Combined Group has no significant concentration of credit risk of trade receivables. The Combined Group has credit policies and procedures in place to minimise and mitigate its credit risk exposure.

Financial assets that are neither past due nor impaired

Trade receivables that are neither past due nor impaired are creditworthy debtors with good payment record with the Combined Group. Bank balances are placed with or entered into with reputable financial institutions with high credit ratings and no history of default.

Financial assets that are past due but not impaired

The Combined Group has trade receivables that are past due at the end of the reporting period for which the Combined Group has not provided as there has not been a significant change in credit quality and the amounts are still considered recoverable.

Other receivables

The Combined Group assessed the latest performance and financial position of the counterparties, adjusted for the future outlook of the industry in which the counterparties operate in, and concluded that there has been no significant increase in the credit risk since the initial recognition of the financial assets. Accordingly, the Combined Group measured the impairment loss allowance using 12-month ECL and determined that the ECL is insignificant.

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30. Financial risk management (continued)

(b) Liquidity risk (continued)

Liquidity risk refers to the risk that the Combined Group will encounter difficulties in meeting its short-term obligations due to shortage of funds. The Combined Group's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. It is managed by matching the payment and receipt cycles. The Combined Group's objective is to maintain a balance between continuity of funding and flexibility through the use of stand- by credit facilities. The Combined Group finances its working capital requirements through a combination of funds generated from operations and bank borrowings. The Executive Committee are satisfied that funds are available to finance the operations of the Combined Group.

Analysis of financial instruments by remaining contractual maturities

The table below summarises the maturity profile of the Combined Group's financial assets and liabilities at the reporting date based on contractual undiscounted repayment obligations.

	Carrying amount S\$	Contractual cash flows S\$	One year or less S\$	Two to five years S\$	More than five years S\$
As at 31 March 2025					
<i>Financial assets</i>					
Amount due from related parties	1,519,659	1,519,659	1,519,659	-	-
Other receivables	13,719,453	13,719,453	13,719,453	-	-
Cash and cash equivalents	2,799,255	2,799,255	2,799,255	-	-
	<u>18,038,367</u>	<u>18,038,367</u>	<u>18,038,367</u>	<u>-</u>	<u>-</u>
<i>Financial liabilities</i>					
Amount due to related parties	(1,519,659)	(1,519,659)	(1,519,659)	-	-
Trade and other payables	(2,207,325)	(2,207,325)	(2,207,325)	-	-
Lease liabilities	(169,315)	(177,202)	(43,878)	(133,324)	-
	<u>(3,896,299)</u>	<u>(3,904,186)</u>	<u>(3,770,862)</u>	<u>(133,324)</u>	<u>-</u>
Total net undiscounted financial assets/(liabilities)	<u>14,142,068</u>	<u>14,134,181</u>	<u>14,267,505</u>	<u>(133,324)</u>	<u>-</u>

4S AND ITS RELATED PARTIES*[Formerly known as Sathya Sai Social Service (Singapore)]*

[UEN: S96SS0160E]

[IPC No: IPC000246]

(Registered Under the Societies Act 1966 in the Republic of Singapore)

NOTES TO THE COMBINED FINANCIAL STATEMENTS*For the financial year ended 31 March 2025***30. Financial risk management (continued)****(b) Liquidity risk (continued)**Analysis of financial instruments by remaining contractual maturities (continued)

	Carrying amount S\$	Contractual cash flows S\$	One year or less S\$	Two to five years S\$	More than five years S\$
As at 31 March 2024					
<i>Financial assets</i>					
Amount due from related parties	5,467,564	5,467,564	5,467,565	-	-
Other receivables	2,162,447	2,162,447	2,162,447	-	-
Cash and cash equivalents	12,227,262	12,227,262	12,227,262	-	-
	<u>19,887,273</u>	<u>19,925,273</u>	<u>19,887,273</u>	<u>-</u>	<u>-</u>
<i>Financial liabilities</i>					
Amount due to related parties	(5,467,564)	(5,467,564)	(5,467,564)	-	-
Trade and other payables	(2,232,969)	(2,232,969)	(2,232,969)	-	-
Lease liabilities	(212,256)	(246,290)	(46,571)	(176,337)	(23,382)
	<u>(7,912,789)</u>	<u>(7,946,823)</u>	<u>(7,747,104)</u>	<u>(176,337)</u>	<u>(23,382)</u>
Total net undiscounted financial assets/(liabilities)	<u>11,944,484</u>	<u>11,910,450</u>	<u>12,110,169</u>	<u>(176,337)</u>	<u>(23,382)</u>

4S AND ITS RELATED PARTIES

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NOTES TO THE COMBINED FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

31. Fair values of assets and liabilities

The fair value of a financial instrument is the amount at which the instrument could be exchanged or settled between knowledgeable and willing parties in an arm's length transaction.

The following methods and assumptions are used to estimate the fair value of each class of financial instruments for which it is practicable to estimate that value.

Cash and cash equivalents, other receivables and other payables

The carrying amounts of these balances approximate their fair values due to the short-term nature of these balances.

Trade receivables and trade payables

The carrying amounts of these receivables and payables approximate their fair values as they are subject to normal trade credit terms.

Lease liabilities

The carrying amounts of lease liabilities approximate their fair values as they are subject to interest rates close to market rate of interests for similar arrangements with financial institutions.

32. Fund management policy

The primary objective of the Combined Group is to ensure it maintains sufficient cash in order to support its activities. Its approach to fund management is to balance the allocation of cash and the incurrence of debt. Available cash is deployed primarily to cover operational requirements.

4S AND ITS RELATED PARTIES

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NOTES TO THE COMBINED FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

33. Reserve position and policy

The Combined Group's reserve position (excluding non-current assets) for financial year ended 31 March 2025 is as follows:

	2025 S\$	2024 S\$	Increase/ (Decrease)
A Unrestricted funds			
General funds	2,071,896	1,786,276	16%
B Restricted funds			
Care and share funds	-	(810)	-100%
Community silver trust funds	191,535	193,201	-1%
Donations funds	843,744	905,424	-7%
Food aid programme	14,822	14,822	0%
Funding from Tote Board	-	(129,060)	-100%
MOH Funds	644,544	635,908	1%
MSF funds	10,914,024	8,938,902	22%
President's challenge	44,613	65,813	-32%
Programme funds	107,650	107,650	0%
Seniors' mobility and enabling funds	149,636	150,345	0%
Village in Eunos Crescent	120,395	122,333	-2%
Digital for life funds	(7,954)	4,509	-276%
C Total funds	15,094,905	12,795,313	18%
D Total annual operating expenditure	18,161,774	17,817,987	2%
E Ratio of funds to annual operating expenditure (C/D)	0.83	0.72	16%

Reference:

C. Total funds include unrestricted, restricted/designated and endowment Funds.

D. Total annual operating expenditure includes expenses related to cost of charitable activities and governance and other administrative costs.

34. Authorisation of combined financial statements

These combined financial statements for the financial year ended 31 March 2025 were authorised for issue in accordance with a resolution of Executive Committee on **2 6 SEP 2025**